

1900 City Park Drive, Suite 204
Ottawa, ON K1J 1A3
Tel 613.747.6784 • Fax 613.747.6519
Toll Free 1.866.902.5446
www.champlainhin.on.ca

1900, promenade City Park, bureau 204
Ottawa, ON K1J 1A3
Téléphone : 613 747-6784 • Télécopieur : 613 747-6519
Sans frais : 1 866 902-5446
www.rliisschamplain.on.ca

Champlain LHIN Board - Approved Minutes

July 27, 2016

Champlain LHIN Boardroom, 1900 City Park Drive, Suite 500

Board Members in Attendance: Jean-Pierre Boisclair (Chair), Marie Biron (Vice-Chair), Guy Freedman, Randy Reid, Elaine Ashfield, Pierre Tessier, Diane Hupé, Nick Busing

Guest Speakers:

Alex Munter, President and CEO, Children's Hospital of Eastern Ontario

Kathy Stokely, CEO, Ottawa Children's Treatment Centre

Mindy McHardy and Jennifer Walker, parents of children/patients

Dr. Jonathon Fitzsimon, family physician

1 **Call to Order**

The meeting is called to order at 12:00 noon.

2 **Conflict of Interest Declarations**

There is no conflict of interest declared.

3 **Motion to move in-camera:**

12:00-
12:40

THAT members attending this meeting move into a Closed Session pursuant to the following exceptions of LHINS set out in s.9(5) of the Local Health Integration Act, 2006:"

X Personal or public interest

To receive confidential information regarding the following items:

4.1 Approval of confidential minutes June 22, 2016

4.2 Chair's Report

4.3 CEO's Report

AND further that the following individuals be permitted to attend for these items;

Chantale LeClerc

Sylvie Bleau

Cal Martell

Elaine Medline

Brian Schnarch

Moved: Marie Biron / Seconded: Randy Reid

All in favour

Carried

BREAK

4 Approval of Agenda

13:00 One change was made in the order of items presented to accommodate guest speakers:

- The Voluntary Integration of Children’s Hospital of Eastern Ontario (CHEO) and Ottawa Children’s Treatment Centre will be tabled at 3:35 p.m., followed by the Overview of Champlain LHIN Funding Allocations to Advance Strategic Priorities

There being no objection, the agenda is approved as amended.

Moved: Pierre Tessier / Seconded: Marie Biron

All in favour

Carried

5 Welcome and Introduction

Chair’s Report & In-Camera Report

The Board Chair welcomed members and guests. Guests were reminded about the rules of engagement for the LHIN’s public board meetings and the scheduled break providing members of the public a chance to engage with Board Directors and senior managers, as well as with each other. Participants were asked to introduce themselves. The Board Chair introduced two new Board Directors, Diane Hupé and Dr. Nick Busing.

In-Camera Report:

The Chair reported that confidential information was shared with members of the Board as per the exception noted in the in-camera motion. The Board did not make any decision during the closed session.

Chair’s Report:

Jean-Pierre Boisclair previously distributed his monthly report on activities to members of the Board. No comments or questions were tabled regarding these activities. The Board Chair also reported the following:

- Two new board members have joined the Board and are welcomed. One vacancy remains to be filled. It is anticipated that the appointment process could be completed by the late summer.
- LHIN renewal and planning for the transition is in progress across LHINs. Jean-Pierre Boisclair reported that he will be participating in one of the planning workstreams relating to LHIN governance.
- The LHIN is presently receiving feedback on the proposed integration decision regarding the redistribution of orthopedic services across Champlain. This item will be tabled at the next Board meeting to receive a report on the feedback and input received and to determine whether to issue the integration decision.

6 CEO's Report

Chantale LeClerc provided a high level summary of her monthly report and answered questions. The following points are noted:

- Chantal shared with the Board that local MPPs held a public event to announce that the Champlain LHIN will receive additional funding (\$10M) for home care services to provide additional services to individuals with high and complex needs, as well as respite service for their caregivers.

Chantale presented her quarterly attestation of compliance for the period of April 1 to June 30, 2016. One exception to our obligations is noted pertaining to the type of business insurance procured by the LHINs. While the LHINs have been working with the Ministry of Health and Long Term Care to seek resolution of this situation, the discussions have been put on hold in light of the proposed Bill 210. If the legislation is enacted, the LHINs' obligations, objects and mandate would change and the LHINs will need to review their insurance needs.

MOTION:

**That the Board approve the CEO Report for period of June 11 to July 15, 2016;
That the Board approve the Attestation for the first quarter, as presented.**

Moved: Randy Reid / Seconded: Guy Freedman

All in favour

Carried

7 Consent Agenda Items

There being no question or objection previously expressed by members of the Board, the only item listed under the consent agenda is approved with the following amendment:

- The minutes of June 22, 2016 will include one correction regarding the Finance and Audit Committee report: "motions from the Committee were previously tabled under the consent agenda".

Moved: Marie Biron / Seconded: Pierre Tessier
All in favour
Carried

NEW BUSINESS

8 **Fourth Quarter Report on Health System Performance**

Brian Schnarch, Director of System Performance and Analysis at the LHIN, presented highlights of the fourth quarter report on health system performance in Champlain. The report included an overview of the LHIN's progress over the course of the three-year Integrated Health Services Plan (2013-2016) ([see slide deck included in the board meeting package](#)).

During the question period the following clarifications are provided:

- Although demand continues to grow for MRI services in our region and across the province and there are not at the moment plans to introduce additional capacity, we anticipate some ability to improve our performance through implementation of the consultants recommendations previously discussed with the LHIN Board.
- Information is provided regarding the "health care experience" indicator. LHIN staff reported that this indicator is still in development at the local and provincial levels.

MOTION:

That the Champlain LHIN Board receive the report as presented.

Moved: Marie Biron / Seconded: Pierre Tessier
All in favour
Carried

9 **Voluntary Integration of Children's Hospital of Eastern Ontario (CHEO) and Ottawa Children's Treatment Centre (OCTC)**

Kevin Barclay, Senior Integration Specialist at the LHIN, introduced guest speakers Alex Munter, President and CEO, Children's Hospital of Eastern Ontario and Kathy Stokely, CEO, Ottawa Children's Treatment Centre. A presentation followed regarding the proposed voluntary integration of the two organizations ([see slide deck included in the board meeting package](#)).

Two parents are introduced: Mindy McHardy and Jennifer Walker. They each shared their family's story about accessing specialized services for their child, touched on the anticipated benefits of this integration, and also provided details regarding community engagement activities that have taken place to address parents' questions regarding the integration. Finally the LHIN's due diligence and recommendations to allow this proposed integration to proceed are presented to the Board.

During the question period the following points are noted:

- Details are provided by CHEO regarding its long-term vision to address the children's' needs over the coming years as well as the growing demand for services.
- Clarification is provided that this integration is expected to provide some efficiencies and that any savings will be re-invested to provide more front-line services and continue to address the a growing demand.

- Clarification is provided that OCTC is already designated under the French Language Services Act and that CHEO is working towards achieving its designation.

MOTION:

Be it resolved that the Champlain LHIN Board of Directors will not issue an integration decision thereby allowing the voluntary integration of the Children's Hospital of Eastern Ontario (CHEO) and the Ottawa Children's Treatment Centre (OCTC) to proceed after the required 60 day period.

Moved: Pierre Tessier / Seconded: Marie Biron

All in favour

Carried

BREAK (15 min – 14:20 to 14:35)

10 Update on Hospice Palliative Care Services in Champlain

Elan Graves, Senior Integration Specialist at the LHIN, presented a video outlining one family's positive experience in accessing hospice palliative care services in our region. Champlain is recognised as a provincial leader in the delivery of palliative care in the province ([see slide deck included in the board meeting package](#)). Elan provided an overview of the organization of hospice palliative care services, the performance of these services, and some key priorities for ongoing improvements. During the question period the following points are noted:

- The LHIN's goal is to develop a system where the conversation around palliative care becomes easier; where varied options can be offered early and where choices will be respected.
- Clarification is provided that the LHIN is looking at options to site hospice beds in existing buildings where possible. Such an approach is presently being considered in the Hawkesbury region.
- ACTION: It is proposed that the Board receive an update on this priority at the end of the current fiscal year.

11 Update on Health Links

Karen Patzer, Senior Integration Specialist, and Cal Martell, Senior Director Health System Integration presented an update on the progress of Health Links in Champlain ([see slide deck included in the board meeting package](#)). Health Links is a profound change in the way of delivering services to patients with highly complex needs. The main challenge for Health Links is to increase the number of people cared for by leveraging existing resources. Family physician Dr. Jonathon Fitzsimon spoke to the LHIN Board about his positive experience working within the Arnprior Region Ottawa West Health Link over the last two years.

During the question period the following points are noted:

- The path forward for Health Links over the next three years is ambitious.
- The Board agrees to table Health Links again at a Board Meeting in the coming months to expand the conversation on the challenges facing Health Links and the strategies being explored to meet our goals.

12 Overview of Champlain LHIN Funding Allocations to Advance Strategic Priorities

Chantale LeClerc presented an update on how the various sources of LHIN funds were allocated for the last fiscal year 2015-2016 to advance the LHIN's strategic priorities ([see slide deck included in the board meeting package](#)). Last year, the LHIN made strategic investment to: :

- Change how health care is provided (e.g. Health Links)
- Provide new or more services to address gaps (e.g. falls prevention)
- Improve infrastructure (e.g. building repairs at Carlington Community Health Centre), and
- Plan how best to optimize services (e.g. developed practices to support Indigenous people with diabetes).

During the question period the following clarifications are noted:

- The funding provided to the LHIN by the Ministry of Health for strategic investments is not expecting to increase this fiscal year.
- The LHIN uses its Integrated Health Service Plan, Annual Business Plan, and the Pan-LHIN Priority Setting and Decision-Making Framework to help determine how to allocate its funds.

13 Update on Patients First

Chantale LeClerc presented a progress report on Patients First:

- Various workstreams have been implemented at the provincial level to plan and prepare, in the event the Patients First legislation is enacted. These working groups are comprised of various LHIN staff, CEOs, Board Chairs as well as representatives from the CCACs. The groups have started meeting and are developing work plans.
- Sub-Regions: The LHINs have been asked by the Ministry to proceed with the identification of sub-regions by the end of September. The sub-regions will serve as a unit of focus for planning purposes, and to better serve the needs of the population of each area. The LHIN will consult a panel of local experts to obtain advice on the approach to identifying sub-regions in mid-August. This will be followed by a series of public consultations in early September. The Board will schedule a retreat to examine the draft sub-regions and the input received. The final the sub-regions will be tabled for adoption by the Board on September 28, 2016.

14 Board Committee Stewardship Reports and Matters Arising Therefrom

Community Nominations:

No meeting was held last month. The Board is awaiting confirmation of one vacancy and one term extension.

French Language Services

There was no meeting over the last month and there is no update at this time.

Governance – no meeting will review membership

There was no meeting over the last month. It is noted that membership of this committee will be reviewed once the Board vacancies have been filled.

CEO Performance Evaluation & Compensation

The new Chair for this committee is Guy Freedman. The Committee will report to the Board in August.

Finance & Audit

The Committee will meet later in August and report to the Board in September.

15 **Other Business**

There is no additional item tabled.

16 **Adjournment of Meeting**

There being no other business, the meeting adjourned at 5:00.

Moved: Randy Reid

Jean-Pierre Boisclair
Chair, Board of Directors
Champlain Local Health Integration Network

Chantale LeClerc
CEO
Champlain Local Health Integration Network